# The Roland George Investments Program



1987 - 1988 Annual Report



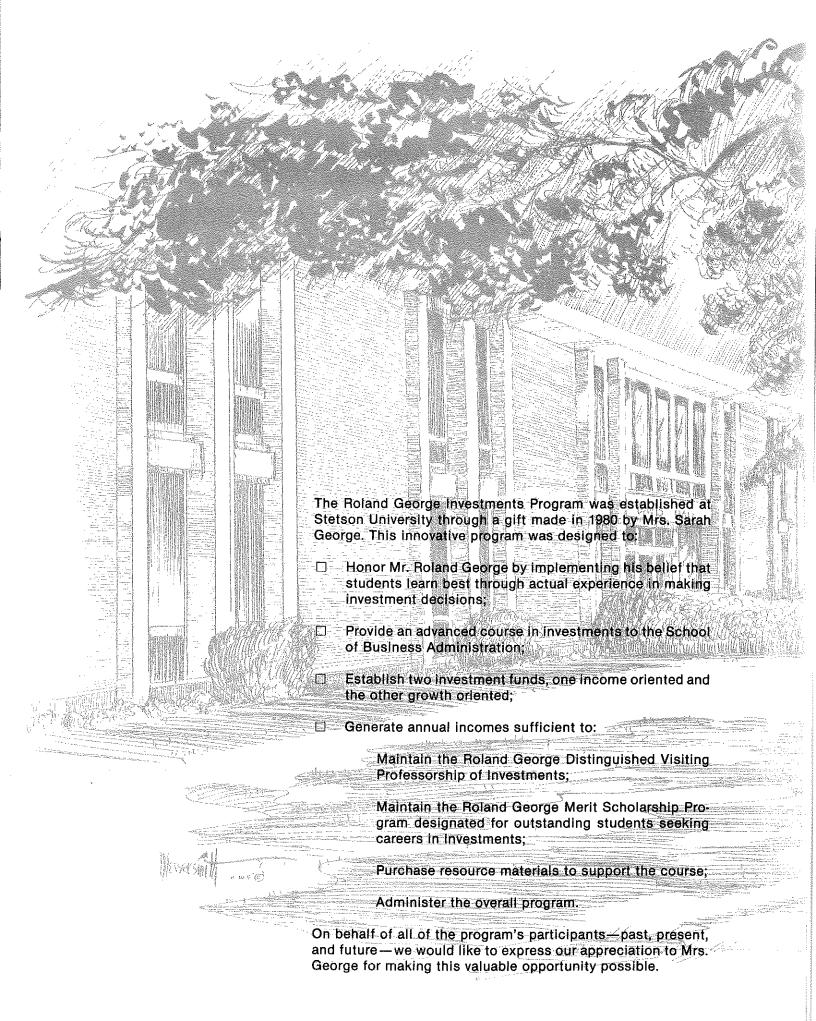
## The Roland George Investments Program Annual Report 1987-88

## School of Business Administration DeLand, Florida

William W. Wright, Dean James E. Mallett, Program Director

IN MEMORY OF MRS. SARAH W. GEORGE

July 30, 1900 - September 4, 1988



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## THE YEAR IN REVIEW

We survived the Crash of October 1987 with only a relatively small drop in total portfolio value. Overall, the fund lost five percent before expenses with a 7.3 percent total return in the income fund and the growth fund experiencing a 16.8 percent loss. This year has been the first out of the last four that the portfolio assets have dropped in value. By May 31, total assets in the fund stood at \$902,292.

Reliance on low-capitalization stocks resulted in the growth fund underperforming the market averages for the second year. For example, the Standard and Poor's 500 index, measuring five hundred high-capitalization stocks, decreased by 9.3 percent for the year ending in May. Fear of market participants following the October crash caused small stocks to fall more than the blue chip stocks. Our market monitoring techniques led to selling all remaining stocks in the portfolio following the crash. Helping the total performance was stable bond prices and a relatively stronger performance of the international mutual funds.

Mr. Carter Randall of the Randall Company and a panelist on PBS's "Wall Street Week" served as the distinguished visiting professor for the 1988 class. Mr. Randall was the initial visiting professor in 1981 and a frequent guest lecturer in subsequent years. The 1988 class greatly benefited and appreciated Mr. Randall sharing his insights and experience with them.

Returning as a guest speaker was Mr. Gerald Kennedy, President of Kennedy Capital Management. Mr. Kennedy was a speaker for two class sessions. He covered computer screening of stocks and market timing techniques.

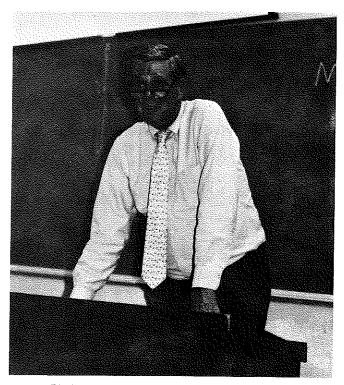
New speakers in the Roland George Investments Program were Mr. Anthony Gray, President, and Mr. Elliot Perney, Senior Vice-President of Suntrust Investment Management Group. They discussed portfolio management techniques that have established Suntrust at the top of the nation's bank equity managers.

Options were covered in more detail this year with the aid of Mr. Paul Sneider, Vice-President of Rialcor Shatkin and Mr. John McCoullough, options and futures trader from Chicago. They taught options strategies and shared their experiences with trading in the financial markets during October's turmoil.

Messengers Sneider, McCoullough, and Perney are former Stetson business school graduates. It was very helpful for the students to see successful investment professionals that have graduated from Stetson. In this manner they learn career paths that they might wish to pursue.

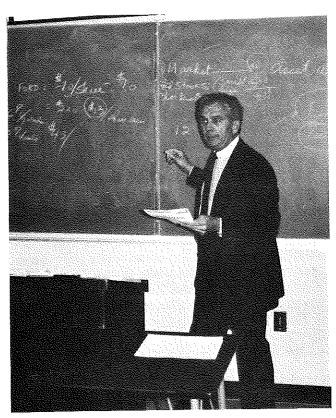
The 1988 class added utility stocks to the income portfolio after listening to various speakers and doing individual research. Asset allocation was used in the growth portfolio for diversification and risk control. Real estate investment trusts and liquid yield option notes were added to the portfolio for the first time. In addition, the students kept the international mutual funds that were added by the 1987 class.

It was announced this year that Mrs. Sarah George established a \$1.1 million dollar estate trust to support future investments education in the Finance Department at Stetson. An inital benefit of this gift will aid in developing the Roland George Investments class into a two semester sequence. We appreciate Mrs. George's generosity and support of investments education at Stetson University.



**Distinguished Visiting Professor Carter Randall** 

## HISTORY OF THE PROGRAM



Gerald Kennedy discusses market timing

On August 20, 1980, assets with a value of nearly \$500,000 were transferred to Stetson University. This gift was to fulfill the dream of a man who believed students should learn from hands-on experience. The dream belonged to Mr. Roland George. His vision offers Stetson University students an opportunity that few other institutions of higher education can: the investment and management of actual dollars.

To honor her husband and carry forward his dream, Mrs. Sarah George sought out a university that would allow students to manage money under the guidance of successful practitioners. She stated that Mr. George was annoyed with colleges teaching only theory. His program would enable students to manage an actual portfolio, under the pressure of generating sufficient funds to pay program expenses. She stressed that failure, as well as success, should be part of the learning experience, and required students to have a major voice in the investment decision-making process.

Mrs. George, her brother Robert Wilson, and attorney Frank Gaylord approached Stetson University with their idea. Their contributions, along with those of President Pope Duncan, Dean David Nylen, Dr. H. Douglas Lee, and Professor Kenneth Jackson, developed the academic program. Mr. B. Carter Randall, a panelist on TV's "Wall Street Week" and investment consultant, was chosen to lead off as the Distinguished Visiting Professor. In 1988 he served as Distinguished Visiting Professor for the second time since the programs history.

Mr. Gerald T. Kennedy served as Distinguished Visiting Professor from 1982 to 1987. He introduced the use of computers to scan stocks meeting criteria selected from student research. Using services such as Value Line, S&P's Stockpak and the Dow Jones News Retrieval in conjunction with data sources such as Zach's Icarus Services, the O'Neil Reports, and the Mutual Fund Forecaster, has taught students the use of sophisticated research materials.

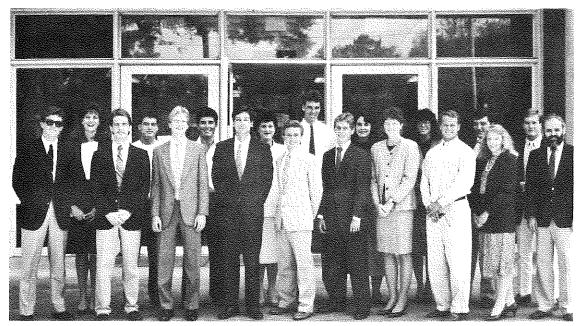
Today Stetson University and the Roland George Investments Program have become recognized in the financial world. Here in quiet DeLand, Florida, business students are afforded the unique opportunity to manage a portfolio with the pressures of a major investment company. Where many universities offer courses using computer-simulated programs with "play" money, Stetson University students are charged with investing nearly \$1 million dollars.

Roland George felt that exposure to experienced investment managers and participation in actual investment decisions were the ideal way to prepare for a career in investments. His dream has become a reality. For eight years the program has met its goals successfully.

## THE 1988 ROLAND GEORGE INVESTMENTS PROGRAM

#### **COURSE STRATEGY**

Course strategy for 1988 was designed to spread the investment decision-making process as evenly as possible throughout the semester. From their own particular perspectives, a total of six practitioners taught students about investment management. The schedule of speakers was meshed with the actual investment process so new insights could immediately be put to work.



The 1988 Roland George Program Investments Class

Using a top-down approach, the major steps in the investment process were:

- 1. Forecast the investment climate for the coming year.
- Establish investment criteria for the income portfolio.
- Based upon these criteria, select an income portfolio to meet next year's budget and to assure future program growth.

- 4. Establish criteria for the growth portfolio.
- 5. Determine sales candidates from the growth portfolio.
- Design a growth portfolio to provide an increase in the program's assets.
- 7. Develop risk-reduction techniques using the idea of asset allocation.

### INVESTMENT ENVIRONMENT

The October 19, 1987 crash of the stock market created an uncertain environment in which to invest. This uncertainty led the class to diversify more than in previous years.

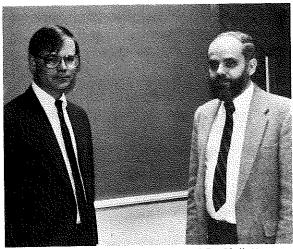
The class listened to economic forecasts of various guest lecturers. For instance, Carter Randall felt that at the beginning of 1988, the market was undervalued and that the market would come back to its true value. The class developed the following forecasts:

#### Short-term economic forecast (1 year)

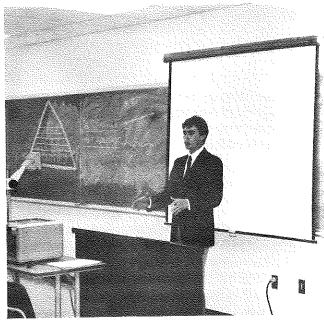
- Zero or very little economic growth. Real GNP to increase at two percent or less.
- ☐ Inflation rate to stay steady around 4.4%.
- ☐ Interest rates expected to dip about .5%.
- ☐ Unemployment currently around 6.1%, expected to go up a small amount to 6.5%.

#### Long-term economic forecast (1-5 years)

- ☐ Depends on the upcoming Presidential election.
- □ Slow but consistent economic growth.
- $\ \square$  Inflation rate expected to increase slowly.
- Interest rates expected to remain stable, then creep upward a small amount.
- Unemployment expected to stabilize around 6.5%, could possibly increase a little.



Elliott Perney of Sun Bank and Dr. Mallett



J.W. Howard discusses economic forecasts



Tom Gray talks about Sun Bank Investment Management's success

#### INCOME PORTFOLIO — OBJECTIVE AND CRITERIA

The 1988 Roland George class based income portfolio objectives on the guidance of past performance and current financial needs, modifying the income portfolio by including utility stocks. The class decided to set the income target between \$40,000 and \$45,000. The main objectives were to perpetuate the fund, maintaining high investment quality to assure generation of income and to perserve capital. It was estimated that roughly eight percent capital appreciation per year would be required to keep income growing to meet program expenses and to provide for continued improvements in the program.

With these facts in mind, the class chose to invest fifteen percent of the income portfolio in utility stocks. Reasons for selecting utilities are:

- ☐ Generally perform better than the market in periods of uncertainty.
- ☐ Hedge against inflation.
- No limit on utility stock income.
- High quality utility stocks have good yields.
- Capital appreciation potential.

Funds to invest in utility stocks came from the sale of IBM and Data General bonds. Call risk on IBM bonds and concern over Data General's bond rating being lowered were the deciding factors in their sale. The class kept the rest of the high quality bond portfolio because of the present income, future capital appreciation, and flexibility provided by the varied maturity dates.

With these goals in mind, the class established five basic criteria for utility stocks:

- ☐ Located in a geographical area with a strong growth for their services.
- A favorable regulatory climate (no negative rulings and reasonable rate increases allowed).
- ☐ Dividend yield of at least 5.5%.
- Minimal nuclear commitment (not a majority of assets or planned new construction).
- 10 year historical growth in earnings and dividends of at least 4% per year compounded and projected to sustain it in the future.



Trustees (I-r): Dean Wright, Dr. Mallett, David Gant, Tom Dodge, Dina Kushner and Mike Manderson.

#### **GROWTH PORTFOLIO — OBJECTIVE AND CRITERIA**

The 1988 class retained the objective of past classes of designing a portfolio that would provide an above average rate of growth with below average risk. Viewing the volatile market of the past year, the class adopted a strategy of asset allocation to reduce the risks of investing in over-valued markets. Class research indicated that diversification among different asset classes should fulfil the objective set for the growth portfolio.

As a result of the move to an asset allocation strategy, real estate investment trusts and liquid yield option notes were added to the portfolio for the first time. The international equity mutual funds were retained to provide foreign exposure. The following allocation was approved:

#### **Asset Allocation**

U.S. equities		55%
Growth	40%	
Emerging growth	10%	
Value	5%	
International equity mutual funds		25%
Real estate investment trusts		10%
Liquid yield option notes		5%
Cash and Loomis Mutual Fund	******	5%
		100%

Criteria approved for each asset category is as follows:

#### U.S. Equities - Growth

#### Primary criteria:

- Price-to-earnings ratio less than or equal to twenty-one.
- Standard & Poor's rank of financial strength of B
- Dividend growth of sixteen percent over the past five years.

#### Secondary criteria:

- ☐ Sales last year greater than \$200,000,000.
- ☐ Assets greater than \$200,000,000.
- ☐ Consistent, upward growth in earnings-pershare past five years.
- Consistent upward growth in sales past five years.
- Payout ratio less than fifty percent.

#### U.S. Stocks - Emerging Growth

#### Primary Criteria:

- ☐ Past earnings per share growth greater than twenty percent annually for three years.
- ☐ Increase in sales of 100% or more over last year.
- □ No divident payout.

#### Secondary Criteria:

- Price-to-earnings ratio less than fifteen.
- ☐ Beta less than 1.3.

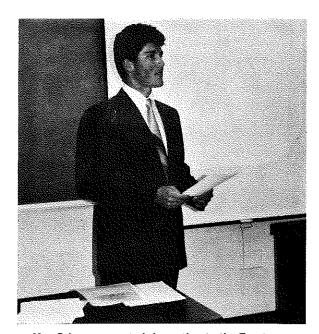
#### U.S. Stocks - Value

#### Primary Criteria:

- ☐ Stock's price-to-book ratio less than 1.6.
- ☐ Cash-to-share divided by price-to-share ratio greater than twenty-five percent.
  - Net working capital ratio divided by stock price greater than fifty percent.

#### Secondary Criteria:

- Debt ratio less than forty percent.
- ☐ Increase of earning-per-share during the last five years greater than forty percent.



Max Briggs presents information to the Trustees

#### International Mutual Funds

#### Objective:

International Mutual Funds were included as a long term investment to further diversify risk and provide the portfolio with exposure to international markets.

#### Criteria:

- ☐ A beta less than one, if the fund is given a beta ranking.
- ☐ Risk less than 100 as ranked by the Mutual Fund Sourcebook.
- ☐ A positive cumulative three year rate of return.
- ☐ No ownership in international mutual funds with investments in South Africa.
  - International mutual funds should be held for a minimum of five years, unless their statistics fall below the other stated criteria.

#### Real Estate Investment Trusts (REITs)

#### Objective:

To hedge against market volatility and inflation. REITs generally outperform the market during periods of uncertainty.

#### Primary Criteria:

Diversified in at least two areas of income generating real estate.

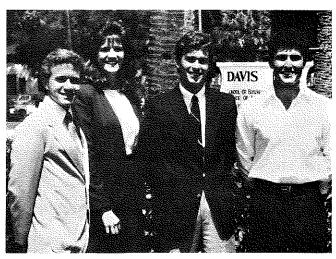
#### Secondary Criteria:

- ☐ Management is employed, not advisory.
- ☐ Has a focused investment strategy:
  - Region
  - Property type
  - Recognizes cyclical nature
- ☐ Be in the Sunbelt.

### **RISK REDUCTION AND PORTFOLIO MONITORING STRATEGIES**

Based on a study of past portfolio monitoring by previous classes, it was decided that risk reduction using asset allocation would provide superior results over a stop-loss strategy on individual securities. Therefore only minimal portfolio monitoring was recommended.

Since Nacco was a value play, it was decided that it would be sold if it rose fifty per cent above its purchase price. Proceeds would then be placed in Loomis Sayles Mutual Fund. Also, if any bonds are called, the funds would be used to buy Scudder Income Fund.



1988 Team Captains (I-r): Michael McNatt, Barbar Fliegar, J.W. Howard, Max Briggs

#### 1988 ROLAND GEORGE MERIT SCHOLARS

Six outstanding students were honored with Roland George Merit Scholarships during the past year. Overall academic excellence was rewarded by awards of \$500 each that went to J.W. Howard, Jr. of Lake Mary, Florida; Dina Kushner of Indialantic, Florida; Michael McNatt of Windermere, Florida; and Jill Zirkel-Mitchell of Port Orange, Florida.

Awards of \$500 each for outstanding contribution to the program were made to Max Briggs of Port St. Lucie, Florida; and Barbara Filegar of Ormond Beach, Florida. To date, thirty-one students have received scholarships during the program's eight-year existence.

## **APPENDIX A**

## **SUMMARY OF EIGHT-YEAR PERFORMANCE**<sup>a</sup>

DATE	INCOME	GROWTH	TOTAL
8/20/80	initia	al gift	\$481,499
5/31/81	\$233,722	\$297,354	531,076
5/31/82	337,559	264,303	601,862 <sup>b</sup>
5/31/83	374,161	407,186	781,347
5/31/84	344,588	315,376	659,964
5/31/85	402,196	410,290	812,486
5/31/86	471,512	476,936	948,448
5/31/87	476,248	498,175	974,423
5/31/88	467,783	434,509	902,292

<sup>&</sup>lt;sup>a</sup>All figures net of program expenses.

<sup>&</sup>lt;sup>b</sup>Includes subsequent gift of \$86,792 in February 1982.

## **APPENDIX B**

## PORTFOLIO ASSETS — 5/31/88 GROWTH FUND

#### **COMMON STOCKS**

SHARES	NAME	COST	MARKET
GROW <sup>-</sup>	гн		
600	ABBOTT LABORATORIES	\$ 27,450	\$ 27,825
1,200	BRUNSWICK CORPORATION	27,954	27,000
1,100	CIRCUIT CITY STORES	30,047	29,975
1,700	HECHINGER COMPANY-CLASS A	29,325	30,175
600	KELLOGG COMPANY	30,750	32,250
1,000	MARRIOTT CORPORATION	29,825	28,750
EMERG	ING GROWTH		
1,900	NEECO	23,080	21,850
2,600	TEMPEST TECHNOLOGIES	22,398	13,650
VALUE			
600	NACCO INDUSTRIES	21,741	19,125
REAL E	STATE INVESTMENT TRUST		
1,400	L & N HOUSING CORPORATION	33,034	32,200
1,600	MONY MORTGAGE INVESTORS	12,197	11,600
	TOTAL COMMON STOCKS	\$ 287,801	\$ 274,400
LIQUID YIE	LD OPTION NOTES		
75	NATIONAL MEDICAL zero coupon due 12/04/04	22,125	22,500
MUTUAL FU	JNDS		
118	LOOMIS SAYLES MUTUAL FUND	\$ 2,402	\$ 2,374
2,638	PRICE ROWE INTERNATIONAL	25,000	24,455
1,149	SCUDDER INTERNATIONAL	40,000	38,142
1,429	VANGUARD TCF INTERNATIONAL	40,000	44,338
·	TOTAL MUTUAL FUNDS	\$ 107,402	\$ 109,309
TOTAL CASH	EQUIVALENT	28,300	28,300
TOTAL GROW	TH FUND ASSETS	\$ 445,628	\$ 434,509

## **INCOME FUND**

UNITS	DESCRIPTION		COST	MA	RKET	YIELD (%)
	ATE BONDS					
CORPOR	ATE BONDO	•	00.000	φ	26,421	8.2
30	HEINZ 7 1/4%	\$	29,288	\$	20,421	0.2
	due 08/01/97		00.463		26,073	8.9
30	CRESTAR FINANCIAL 7 3/4%		28,463		20,073	0.5
	due 09/15/97		00.000		26,661	8.9
30	WELLS FARGO 7 7/8%		29,363		20,001	0.5
	due 11/15/97		40.047		36,810	8.2
45	DOW CHEMICAL 6.7%		42,017		30,010	0.2
	due 06/01/98		00.000		20 559	9.3
24	CHRYSLER CORPORATION 8%		22,080		20,558	9.0
	due 11/01/98		47.704		22 020	9.3
25	STANDARD OIL OHIO 8 1/2%		17,794		22,820	9.0
	due 01/01/00		40.075		16,916	9.5
20	GMA CORPORATION 8%		19,375		10,910	3.5
	due 01/15/02		04.750		27,066	9.4
30	GENERAL ELECTRIC 8 1/2%		21,750		27,000	3.4
	due 05/01/04		00.000		26 556	9.6
30	DUPONT 8.45%		30,038		26,556	3.0
	due 11/15/04		4E 040		42 202	9.4
15	PROCTOR & GAMBLE 8 1/4%		15,019		13,202	3.4
	due 03/01/05		00.000		26 505	9.7
30	GENERAL MOTORS CORPORATION 8 5/8%	•	30,038		26,595	9.1
	due 04/01/05				E 0E7	10.2
6	ILLINOIS POWER 8 5/8%		5,551		5,057	10.2
	due 07/01/06		20.00		05 100	9.9
30	GMA CORPORATION 8 1/4%		29,025		25,122	5.5
	due 11/15/06		00 775		29,481	10.0
35	CITICORP 8.45%		33,775		∠9,40 i	10.0
	due 03/15/07		40.020		21,760	9.9
25	DOW CHEMICAL 8 5/8%		19,938		21,700	0.0
	due 02/15/08			_		
	TOTAL CORPORATE BONDS	\$	373,514	\$	351,098	
11 <b>7</b> 11 1 <b>7</b> 17	STOCKS					
UIILIIY	\$10CK3			a	00.000	7.5
700	CENTRAL & SOUTHWEST		\$ 22,550		22,663	
700	FLORIDA PROGRESS CORPORATION		23,713		24,238	7.2
700	, 2011.271					-
	TOTAL UTILITY STOCKS	,	\$ 46,263		46,901	
	TOTAL BILLIT STOOKS					
MUTUA	L FUNDS					
0.5	SCUDDER INCOME FUND	;	1,021	\$	1,060	8.7
85	SOUPPER MOOME 1 0115					
	TOTAL MUTUAL FUNDS		1,021	\$	1,060	8.7
	I W LEEM IN W. W. Com. C.					

#### **MORTGAGES**

RHODES MORTGAGE due 08/07/01	48,515	48,515	8.0
TOTAL MORTGAGES	TOTAL MORTGAGES \$ 48,515 \$ 48,51		8.0
TOTAL CASH EQUIVALENTS	\$ 20,208	\$ 20,208	6.8
TOTAL INCOME FUND ASSETS	\$ 489,522	\$ 467,783	9.1
TOTAL PORTFOLIO ASSETS	\$ 935,150	\$ 902,292	

## **APPENDIX C**

## **1987 — 1988 TRANSACTIONS**

#### **SALES — GROWTH FUND**

UNITS	DESCRIPTION	SALES PRICE	COST	NET PROFIT (LOSS)
3,400	AMERICAN BUSINESSPHONES	\$ 23,514	\$ 31,514	\$ (8,000)
1,050	AFG INDUSTRIES	25,535	26,202	(667)
700	AIRBORNE FREIGHT	18,598	22,736	(4,138)
2,500	AMERICAN FAMILY CORPORATION	29,749	30,715	(966)
1,600	AVEMCO CORPORATION	26,991	34,756	(7,765)
1,600	COUNTRYWIDE CREDIT INDUSTRIES	16,138	23,918	(7,780)
800	EATON VANCE CORPORATION	11,200	23,283	(12,083)
900	FUQUA INDUSTRIES	20,312	30,686	(10,374)
2,719	HUBCO	42,303	32,674	9,629
1,400	1,400 NEW YORK MARINE AND GENERAL		25,976	(8,008)
1,400	1,400 RLI CORPORATION		24,569	(6,381)
700	0 SEAGATE TECHNOLOGY		23,800	(4,900)
2,400	SIKES "A" CORPORATION		31,492	(10,159)
500	STANDARD PRODUCTS		27,158	(6,933)
4	SEPT. 1987 SPX 265 PUTS	0	2,113	(2,113)
6,800	LOOMIS SAYLES MUTUAL FUND	138,244	144,935	(6,691)
	TOTALS	\$ 449,198	\$ 536,527	\$ (87,329)
SALES —	INCOME FUND			
30	DATA GENERAL CORPORATION 8 3/8% Due 09/15/02	\$ 25,956	\$ 27,913	\$ (1,957)
20	IBM CORPORATION 9 3/8% Due 10/01/04	20,050	15,250	4,800
•	TOTALS	\$ 46,006	\$ 43,163	\$ 2,843
TOTAL SALE	ES OF BOTH FUNDS	\$ 495,204	\$ 579,690	\$ (84,486)

## INVESTMENTS PURCHASED GROWTH FUND

		COST
600 ABBOTT LABORATORIES		\$ 27,450
1,200 BRUNSWICK CORPORATI	ON	27,954
1,100 CIRCUIT CITY STORES		30,047
1,700 HECHINGER COMPANY (	CLASS "A"	29,325
600 KELLOGG COMPANY		30,750
1,400 L & N HOUSING CORPOR	RATION	33,034
1,000 MARRIOTT CORPORATIO	N	29,825
1,600 MONY MORTGAGE INVES	STORS	12,197
600 NACCO INDUSTRIES		21,741
75 NATIONAL MEDICAL ENT	ERPRISES	22,125
1,900 NEECO		23,080
2,600 TEMPEST TECHNOLOGIE	S	22,398
	TOTAL	\$ 309,926
INCOME FUND		
700 CENTRAL & SOUTHWEST		\$ 22,550
700 FLORIDA PROGRESS		23,713
	TOTAL	\$ 46,263
TOTAL COST OF NEW INVESTMENTS FO	R BOTH FUNDS	\$ 358,430

## **APPENDIX D**

## STATEMENT OF OPERATIONS

6/1/87 - 5/31/88

#### **INVESTMENT INCOME**

INCOME:			
DIVIDENDS		\$	8,557
INTEREST			49,924 <b>58,481</b>
		Ψ	J0,701
EXPENSES:			
CUSTODIAL FEES	\$ 800 22,365		23,165
ADMINISTRATIVE EXPENSES			23, 103
NET INVESTMENT INCOME		\$	35,316
REALIZED GAIN [LOSS] ON INVESTMENTS:			
PROCEEDS FROM SECURITIES SOLD	\$495,204		
COST OF SECURITIES SOLD	579,690		•
NET REALIZED GAIN (LOSS) ON INVESTMENTS			(84,486)
NET DECREASE IN UNREALIZED APPRECIATION OF INVESTMENTS:			
MARKET VALUE OF HOLDINGS	\$ 902,292		
COST OF HOLDINGS	935,150		
UNREALIZED DEPRECIATION - 5/31/88	\$ (32,858)		
LESS UNREALIZED DEPRECIATION - 5/31/87	(9,897)		
INCREASE [DECREASE] IN NET			(22,961)
UNREALIZED APPRECIATION			(22,901)
NET REALIZED LOSS AND DECREASE IN NET		<b>6</b> /-	407 <i>##7</i> \
UNREALIZED APPRECIATION		\$ (	107,447)
NET DECREASE IN NET ASSETS RESULTING			
FROM OPERATIONS		\$	(72,131)

### APPENDIX E

#### PROGRAM LECTURERS, 1982 - 1988

**ALEXANDER, JOHN** Stetson MBA graduate and 1984 Roland George Investments Pro-

gram Merit Scholar. Financial Analyst, International Business.

General Electric Co., 1986.

ANTIA, MURAD J. Vice President, R & D, Barnett Banks Trust. Dr. Antia previously

researched quantitative investment strategies as Assistant Pro-

fessor of Finance at the University of South Florida, 1986.

**FILIPPELLO, A. NICHOLAS** Director of Economic Analysis, Monsanto Company. Consultant to

> President Reagan's Council of Economic Advisors. Economist, Department of Agriculture, international monetary and trade

research, 1982-1987.

FINN, MARK President, Delta Financial Inc. Mr. Finn previously instructed an in-

vestments course at the Darden School of Business, University of

Virginia, 1986.

**GRAY, ANTHONY** President of Investment Management, Sun Bank Investment

Management Group, 1988.

HAGIN, ROBERT L. Vice president and Director, quantitative analysis, Kidder, Peabody;

formerly at the Wharton School of Business, author of the Dow

Jones-Irwin Guide to Modern Portfolio Theory, 1984.

HANLEY, BRUCE Vice President, Financial Services, O'Neil Company, Consultant to

> major U.S. and European managers. Previously managed \$200 million in trust accounts at Seattle First National Bank, 1983-1987.

HANSBERGER, THOMAS L. President, Templeton International Counsel, Inc., former portfolio

manager for Stein, Roe, and Farnham, Inc., 1982.

HOCKING, JAMES R. Senior Vice President, Templeton International Counsel, Inc., CFA,

1987.

**HUCKEBA, JAMES** President, Huckeba/Hall Development, 1983.

KENNEDY, GERALD T. President, Kennedy Capital Management, Inc., Investment advisory

firm ranked among the top quartile of investment advisors by S.E.I.

Funds, with \$120 million under management, 1982-1988.

LANDRY, MICHAEL Vice President, Templeton Investment Counsel, Inc.; management

of international equities, evaluation and investment, 1984-1986.

McCULLOUGH, JOHN E. President of J.P. Industries, Inc. Stetson graduate (B.S. 1968, M.B.A.

1971), 1988.

MONTFORD, CHARLES H. Senior Vice President and Senior Investment Officer, CFA, Barnett

Banks of Florida, 1983-1986

Investment analyst, Templeton Investment Counsel, Inc., 1984. MOTYL, GARY PAUL Past President of the Mutual Fund Society and The Randall Co. NEWCOMB, FREDERICK W. President, AIM Financial Services, 1983. Executive Vice President, Sun Bank Investment Management PERNEY, ELLIOTT Group, 1988. Investment advisor, The Randall Company; Roland George RANDALL, B. CARTER Distinguished Visiting Professor of Investments, 1981; Panelist on PBS television's "Wall Street Week"; former senior vice president, Sun Banks of Florida, Inc., 1981, 1982, 1984-1988. Vice President and CEO, conversion program director, Kennedy **ROW, PATRICIA A.** Capital Management, Inc., 1984-1987. Vice President of Business Development of Rialcor Shatkin and SNEIDER, PAUL B. partner in J.P. Industries. Stetson graduate (B.S. 1968), 1988. Research Analyst, Conway Financial Management, Stetson

TESH, KURT

Research Analyst, Conway Financial Management, Stetson Graduate and 1984 Roland George Investment Program Merit Scholar, 1986.

TILTON, JOHN R.

Senior Vice President, American National Bank and Trust, 1983.

TILTON, JOHN R. Senior Vice President, American National Bank and Trust, 1983.

WOHLEBER, ROBERT Director, pension asset management, Copperweld Corp., 1983-1986.

ZAVANELLI, MAX President, Zavanelli Portfolio Research, Inc., 1983-1986.

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